



# QORF

Queensland Orthopaedic  
Research Fund

## QORF STRATEGIC PLAN 2022–2024 MILESTONES & DELIVERABLES

### OUR PURPOSE

Improve the lives of Queenslanders by supporting innovative, quality orthopaedic research and collaboration across the musculoskeletal communities.

### OUR VISION

To become a globally recognised orthopaedic research collaborative.

### CORE STRATEGIES

- Communication
- Sustainability
- Collaboration

### Communication

Aim:

- To establish an awareness of the purpose and functions of QORF.
- To engage the musculoskeletal (MSK) community including AOA membership to become part of a research collaborative.
- To measure levels of engagement throughout the MSK community.
- To enhance QORF's digital presence and functionality to encourage collaborative efforts.

<u>Key Priorities</u>	<u>Deliverables and Measures – Completion date</u>
1) Introduce a business planning meeting to be held in conjunction with annual AOA QLD ASM	September 2022
2) Establish an annual scientific meeting to spotlight QORF achievements and to engage with the AOA membership and broader MSK community	Begin planning November 2021 for event in late 2022
3) Include list of projects supported on the website and include transparent reporting on allocation of funds	March 2022
4) Assess resource capabilities to enhance the QORF website and to implement a Social Media strategy	August 2022
5) Develop a Social Media strategy	December 2022
6) Enhance “Members section” of the website to include blogging capabilities to share challenges and tips regarding grant application processes, notice of leftover funds to be redirected	February 2023

7) Advertise call for grants on homepage banner of the website	November 2022
8) Explore additional avenues for advertising QORF and grants e.g. AOA website, journals, universities and other key stakeholders	November 2023
9) Enhance the engagement of QORFs two annual Newsletters and develop a system to measure engagement	February 2024
10) Expand the distribution of QORF Newsletters to include all key stakeholder groups	February 2024

## **Sustainability**

Aim:

Ensure sustainability through financial, educational, profiling and engagement activities.

- To develop long-term financial sustainability by expanding current funding models beyond AOA/Queensland membership to include industry, patients and the general public.
- To nurture ongoing and increased engagement from the broader orthopaedic community through educational and mentoring platforms designed to build research skills and knowledge.
- To raise the profile of QORF by measuring and publishing the success of funded projects.
- To increase exposure and recognition of QORF for academic excellence, expertise and quality.
- To strengthen QORF's governance structure to enable it to achieve its goals and to future proof the organisation.

<b><u>Key Priorities</u></b>	<b><u>Deliverables and Measures – Completion date</u></b>
1) Develop an industry sponsorship prospectus	March 2022
2) Establish a framework for engaging with industry including clear guidelines/boundaries	August 2022
3) Research options for implementing patient donations	November 2023
4) Develop guidelines for implementing patient donations in public and private rooms	November 2024
5) Evaluate and progress engagement with suitable professionals to facilitate wider recognition, exposure and increase funding	November 2024
6) Establish, grow, maintain and promote a database of engaged research professionals including research coordinators, statisticians etc.	Establish by March 2022 November 2024
7) Develop and implement a method to track achievements of grant recipients	December 2024
8) Conduct a review of staffing requirements and potential for growth	August 2022
9) Develop a committee succession plan	February 2024

## **Collaboration**

Aim:

- To be the central hub for orthopaedic and musculoskeletal research in Queensland by facilitating collaboration and partnerships across all key QORF stakeholders.
- To provide community and academic leadership to all current research organisations and facilitate quality outcomes.
- To align QORF activities to support AOA initiatives (including Regional/Rural and Research).
- To advocate for a focus on translational research and support a “no waste” research strategy.
- To remove barriers to collaboration including peer competition.
- To promote equal opportunity, standards and access to research, including for rural/regional centres.

<b><u>Key Priorities</u></b>	<b><u>Deliverables and Measures – Completion date</u></b>
1) Advocate for a formal connection to the AOA QRTC and QBranch Executive Committee via a standing QORF agenda item	March 2022
2) Advocate for Policy changes to AOA 21 research requirements	June 2022
3) Advocate within AOA for continuity of research projects within training through rotation planning	June 2022
4) Embed research mentoring at AOA training sites	June 2024
5) Establish an annual scientific meeting to engage with AOA QLD membership and broader MSK and research community, and invite representatives from Queensland universities, research institutes, centres and organisations, and allied health professionals	Start November 2021 for event late 2022
6) Build resource capacity to establish formal partnerships with Queensland universities, research institutes and research centres e.g. create formal meetings to establish ways in which QORF can support and link in with universities	December 2023
7) Develop MoU or Partnership Agreement for potential QORF partners	December 2024
8) Explore capacity to access tier 1 funding with the backing of QLD universities	December 2024
9) Strengthen partnership with QDOG to access PHOs/SHOs interested in research, establish research units and support continuity of projects	June 2024
10) Collaborate with QORA to support a Trainee-led research collaborative by means of mentorship, education and QORF grants	June 2023
11) Establish a register of projects to facilitate collaboration	December 2024
12) Seek collaborators to grow and maintain a database of engaged research	Establish by March 2022 December 2024

professionals including research coordinators, statisticians etc to enhance quality research – and ensure that regional/rural researchers have access to this support	
13) Encourage collaborative research on relevant topics of interest e.g. challenges in QLD, rural/ indigenous health	Use forum/business meeting – start late 2022
14) Establish contact with other successful research collaboratives to review challenges and successes in removing barriers to collaboration	December 2023
15) Establish a system to measure translational research being supported by QORF to demonstrate the impact of research	December 2024 and beyond
16) Conduct a review of QORF grant marking criteria to ensure regional/rural centres are not disadvantaged	December 2024

### **QORF's critical relationships**

- AOA (including orthopaedic surgeons in Queensland) & Committees
- QDOG
- University sector (including Professors)
- Industry (financial support)
- Other research foundations, institutes, centres and collaboratives (including AOA and HHS Research Foundations)
- Health care sector - Public and Private
- Prevention programs
- Patients
- General public